
Capital & Planning Group (CPG)

[Introduction to the CPG](#)

Introduction to CPG

High-level Overview



What is CPG

CPG is a cross divisional group that approves **business plans and capital requirements** for existing and new business at Lloyd's

Syndicate proposals are submitted to CPG and are then reviewed and approved by a committee consisting of several senior individuals at Lloyd's

Role of CPG

Approve business plans for the market to **meet the Council's risk appetite** for the prospective year of underwriting

Sets capital, based on past performance, to support the business plan

Importance of CPG

The CPG performs its functions subject to and in **accordance with the strategy, policy and principles** set by the Council and Executive Committee (ExCo)

The CPG is **accountable to the Chief of Markets & the Chief Financial Officer**, with regard to the performance of its functions and the exercise of its powers

Introduction to CPG



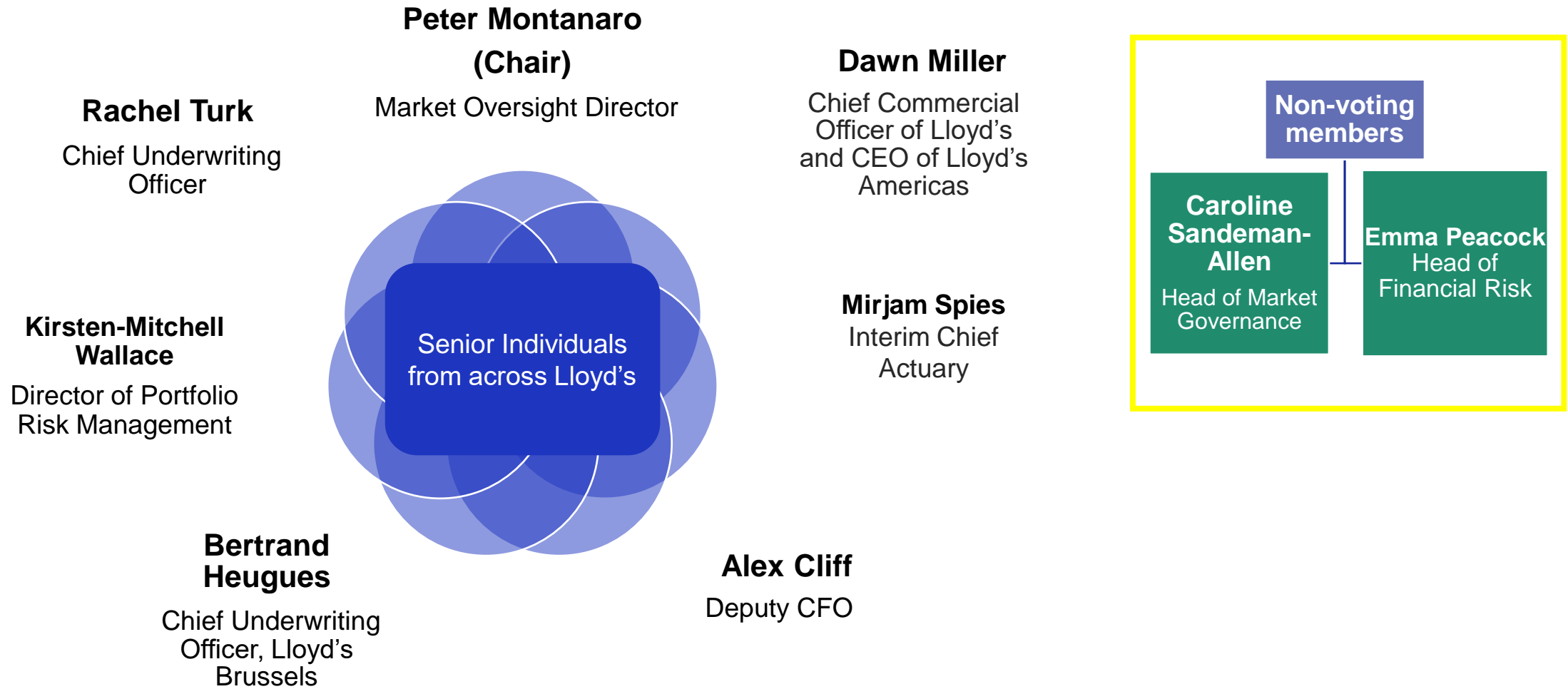
- 1. Plan review:** All aspects of Syndicate Business Plans are reviewed including premium, expenses, reinsurance, catastrophe exposure in line with syndicate categorisation and capabilities.
- 2. Capital review:** Capital will be set based on a validated and approved internal model, accounting for past performance and realistic assumptions of the uncertainty, on both a one-year and ultimate basis. Reserving reviews occur alongside the capital assessment ensuring that syndicates have the right assessment of uncertainty.
- 3. Account Managers:** Account Managers ensure insights and analysis from technical teams are effectively consolidated, manage communication with syndicates and the appeals process where applicable.
- 4. Risk Management review:** Risk Management will focus on challenging and advising on, 1) whether the CPG process delivers outcomes in line with the Council risk appetite, 2) whether the CPG operates within an effective control framework, including the appeals process, and 3) individual decisions and outcomes.
- 5. CPG:** CPG is the body which ultimately approves all plans and associated capital each year based on the information provided by the technical teams and aligning to a risk based approach.

If you have any questions on the CPG Process please contact CPG@Lloyds.com



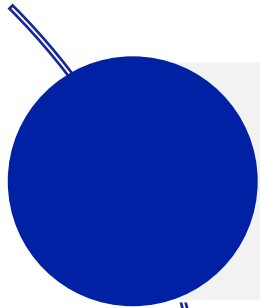
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CPG Membership



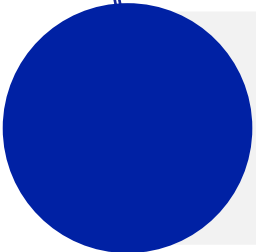
CPG Teams and Responsibilities

Main responsibilities of groups involved in the CPG process



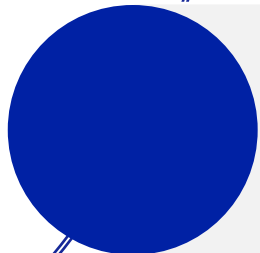
Chief of Markets (COM) / Chief Financial Officer (CFO)

Responsibilities include setting the annual CPG Strategy, which sets the parameters for the approval of capital and plans as well as considering managing agent appeals and providing information to the Executive Committee and Council.



CPG Chair

Responsibilities include supporting the establishment of the CPG Strategy, presiding over meetings to ensure that discussions are relevant and appropriately challenged, and ensuring that the CPG ultimately fulfils the outcomes outlined in the CPG Strategy.



CPG Secretariat

Responsibilities include supporting the CPG Chair in the implementation of the CPG Strategy, designing and facilitating an efficient process, coordinating management information, ensuring a robust governance framework is in place, ensuring the successful delivery of operational targets.

CPG Teams and Responsibilities

Main responsibilities of groups involved in the CPG process



Account Managers

Responsibilities include coordinating inputs from all subject matter expert teams to develop a unified position and comprehensive view of the business plan and capital, but also leading critical communication with managing agents, which includes conveying CPG decisions and applied loadings.

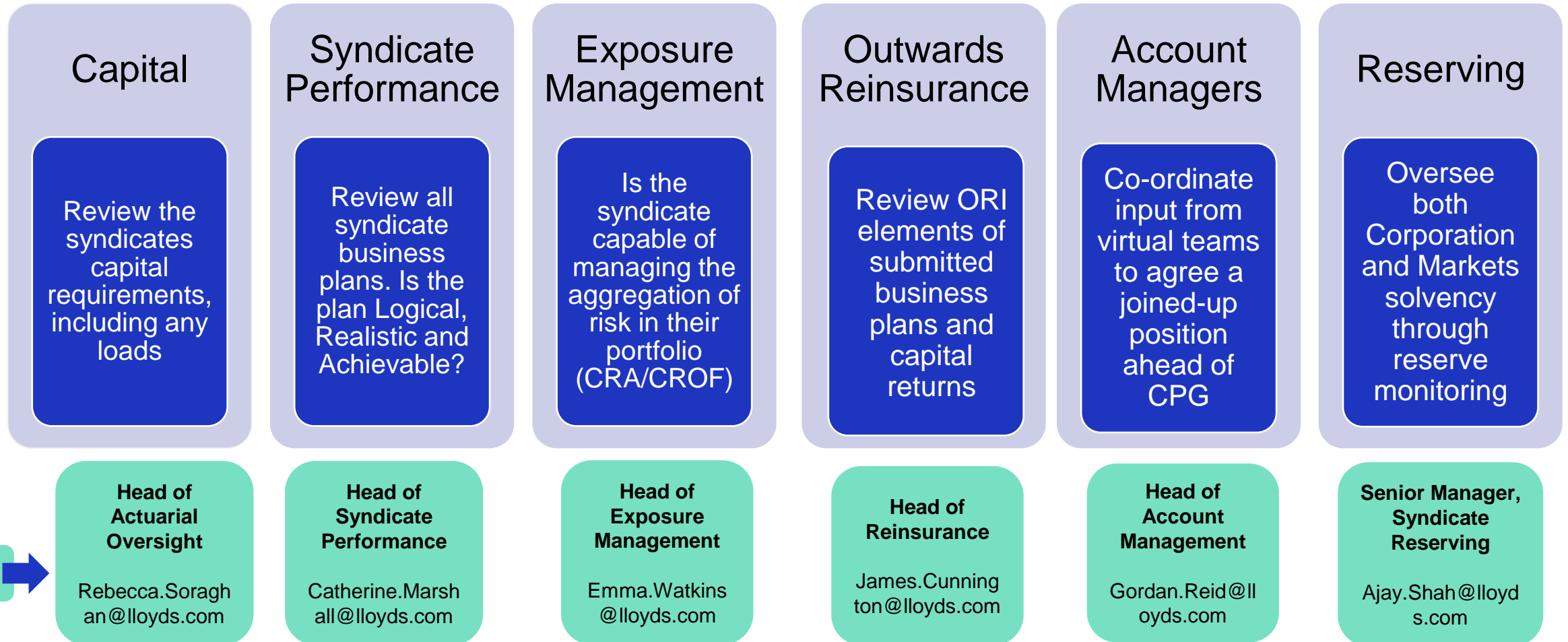
Subject Matter Experts (SMEs)

Responsibilities include conducting technical reviews of the business plan and capital requirements in accordance with the CPG decision framework, presenting a final recommendation to the CPG for approval.

Risk Management

Responsibilities focus on two main areas: firstly, determining whether plan and capital decisions align with Lloyd's risk tolerance, and secondly, ensuring that the CPG process and decision-making adhere to a robust control framework.

Virtual Team and key contacts



Key Contacts →